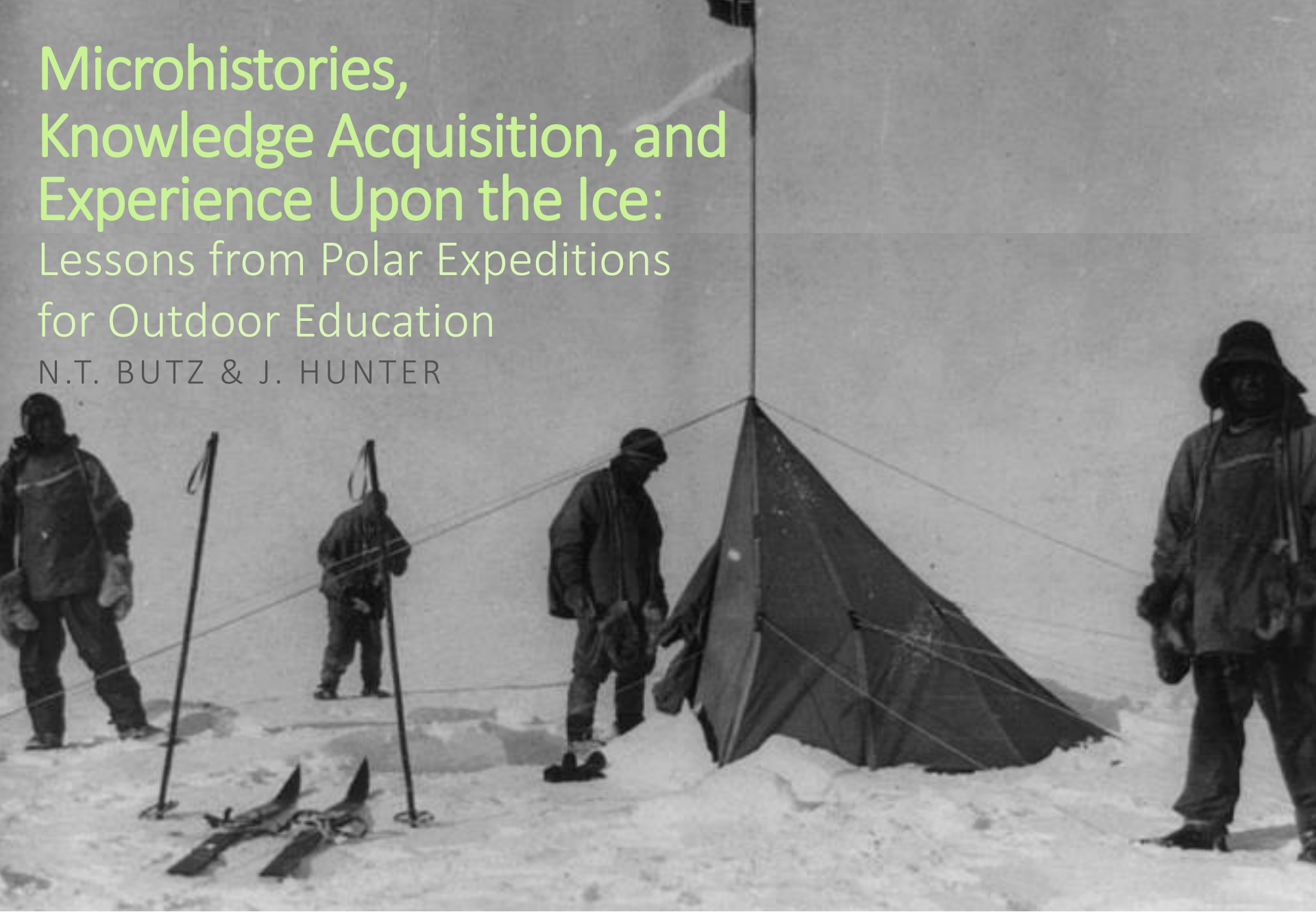


# Microhistories, Knowledge Acquisition, and Experience Upon the Ice:

Lessons from Polar Expeditions  
for Outdoor Education

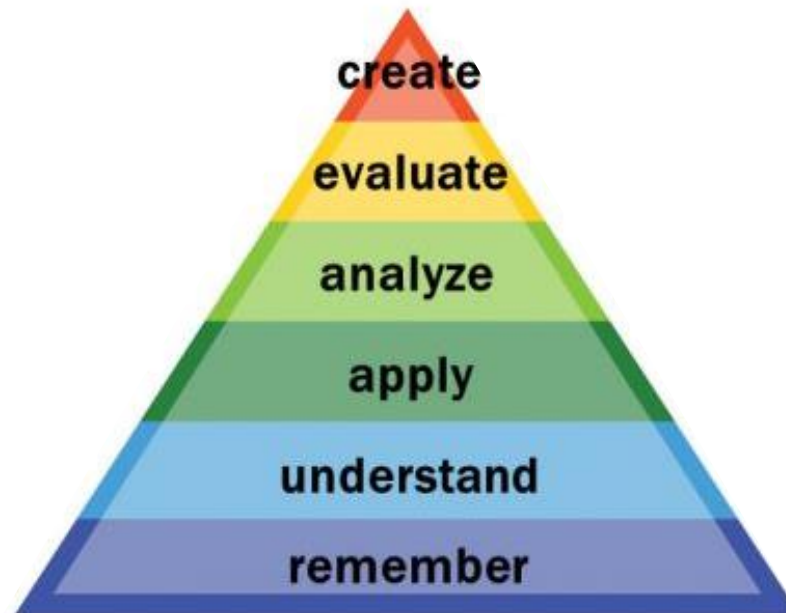
N.T. BUTZ & J. HUNTER



# Learning Objectives

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1. Understand how knowledge systems affect performance
2. Apply the systems development approach to a historic example
3. Create a knowledge acquisition plan for an entrepreneurial venture



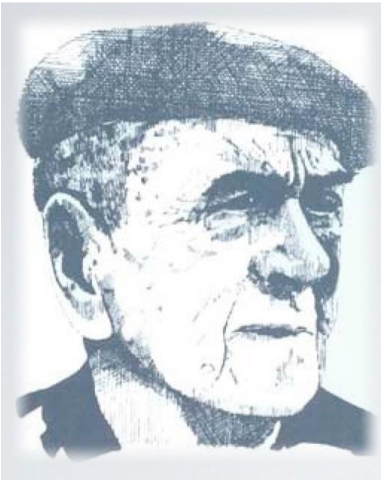
# Lens for Examination

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The belief that all genuine education comes about through experience does not mean that all experiences are genuinely or equally educative.

*John Dewey*

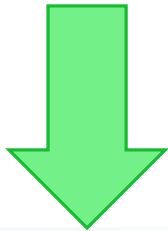


**The chief aim is  
not instruction,  
but  
provocation.**  
Freeman Tilden

**Microhistory** Interpretation should aim to present a whole rather than a part, and must address itself to the whole process rather than any single phase.

# 4 Major Components of a Knowledge System

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- **Data** - The raw facts that describe the characteristics of an event or object

# Your Assignment

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- The year is 1912. Your team has been chosen to lead a polar expedition to the South Pole.



# Your Assignment (Part 1)

## Generate *Data*

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1. Get into your groups
2. Make two columns on a sheet of scratch paper
  - a. Label the Left Column: “Need to Know?”
3. In 5 minutes, answer the question:  
**What do you need to know to lead this polar expedition?**  
List as many factors as possible

The diagram shows a sheet of lined paper with a wavy bottom edge. A vertical solid red line is drawn on the left side, and a vertical dashed red line is drawn further to the right. The text "Need to Know?" is written in red in the top-left corner of the left column.

# Let's Discuss

---

#	Need to Know
1	
3	
4	
5	
6	
7	
8	
9	
10	
11	
12	
13	
14	
15	

# 4 Major Components: *Knowledge Search*

---



- **Knowledge Search** – Collect relevant data, organize it, and find gaps



# Your Assignment (Part 2)

## *Knowledge Search*

---

1. Working in your groups, turn your attention to the right column
2. Label the Right Column: “Where/how to Learn?”
3. In 5 minutes, answer the follow question:  
**In relation to the factors in the left column, where or how will you go about obtaining the data needed to learn about each factor?**

	<u>Need to Know?</u>	<u>Where/how to Learn?</u>

# Let's Discuss

---

#	Need to Know	Where/how to Learn
1		
3		
4		
5		
6		
7		
8		
9		
10		
11		
12		
13		
14		
15		

# 4 Major Components: *Data Processing*

---



- **Process** – Using systems thinking to generate information for decision making
  - **Interface**: Models for decision-analysis are selected and implemented...

# Your Assignment (Part 3-A)

## *Processing your Data*

---

1. Write the ***Decision Points*** below down the backside of your paper.
2. Using your data from the previous steps to facilitate your discussion, make a decision about how your group will address these ***Decision Points*** on your polar expedition.

### ***Decision Points:***

Clothing
Shelter
Transportation
Meals

# Let's Discuss

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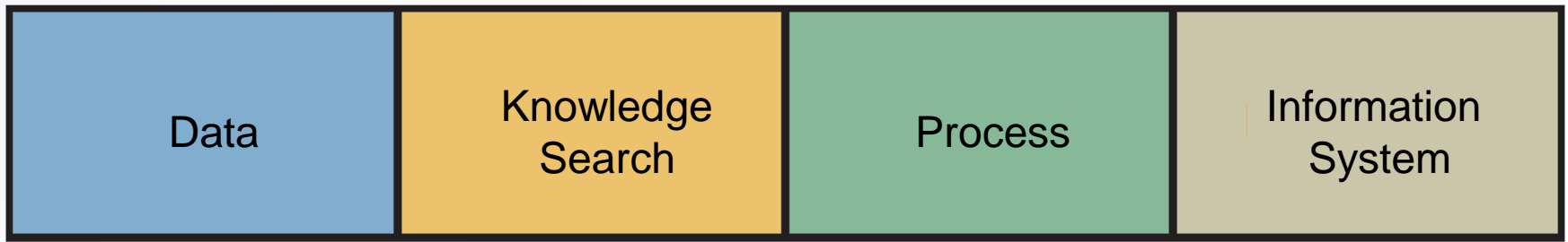
- How did your team choose to address these *Decision Points* and why?

## ***Decision Points:***

Clothing
Shelter
Transportation
Meals

# 4 Major Components: *Data Processing* (Continued)

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- **Process** – Using information systems to generate information for decision making
  - **Interface**: Models for decision-analysis are selected and implemented...  
... by individuals who have experience in the field.

# Your Assignment (Part 3-B)

## *Data Processing*

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1. In your groups, discuss which team you would prefer to work with to process the polar expedition data you identified. Be prepared to defend your selection.

### RESUME

	<b>RED TEAM</b>	<b>GREEN TEAM</b>
<b>Climate Experience</b>	First time in Antarctica	Previous Antarctica experience
<b>Construction Skills</b>	Ice carving	Metal and wood assembly
<b>Locomotion Knowledge</b>	Dog training	Combustion engines
<b>Technology Preference</b>	Reliance on older, previously tested technologies	Prefers using the newest available technology

# Let's Discuss

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- Which team did you choose and why?





# 4 Major Components: *Resulting Information*

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- **Information** – The output of an information system
  - **Deliverable:** Facts that have been analyzed by the process component
    - ▶ Provides a base for users to explore different options or decision points

# Your Assignment (Part 4)

## Examining the *Information*

---

- Consider the **Decision Point** (i.e., Output) Information below
  - a. How closely does your team's original decisions (clothing, shelter, transportation, and food) align with that of your chosen expert?
  - b. Do you agree or disagree with the decisions of your chosen expert?
    - ▶ You can stay with your expert, switch experts, or use your original choices.

Knowledge Area	Decision Point	RED TEAM	GREEN TEAM
Climate Experience	<b>Clothing</b>	Fur clothing worn loosely	Wool clothing and windproof tunics
Construction Skills	<b>Shelter</b>	Construction of ice caves	Assembling material huts
Locomotion Knowledge	<b>Transportation</b>	Dog sleds	Motor sleds and man hauling
Technology Preference	<b>Meals</b>	Seal / penguin meat and fat, pemmican	Tea, biscuits, and preserves

# Epilogue

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## RED TEAM



- Roald Amundsen (Norwegian)

## GREEN TEAM



- Robert Falcon Scott (Englishman)

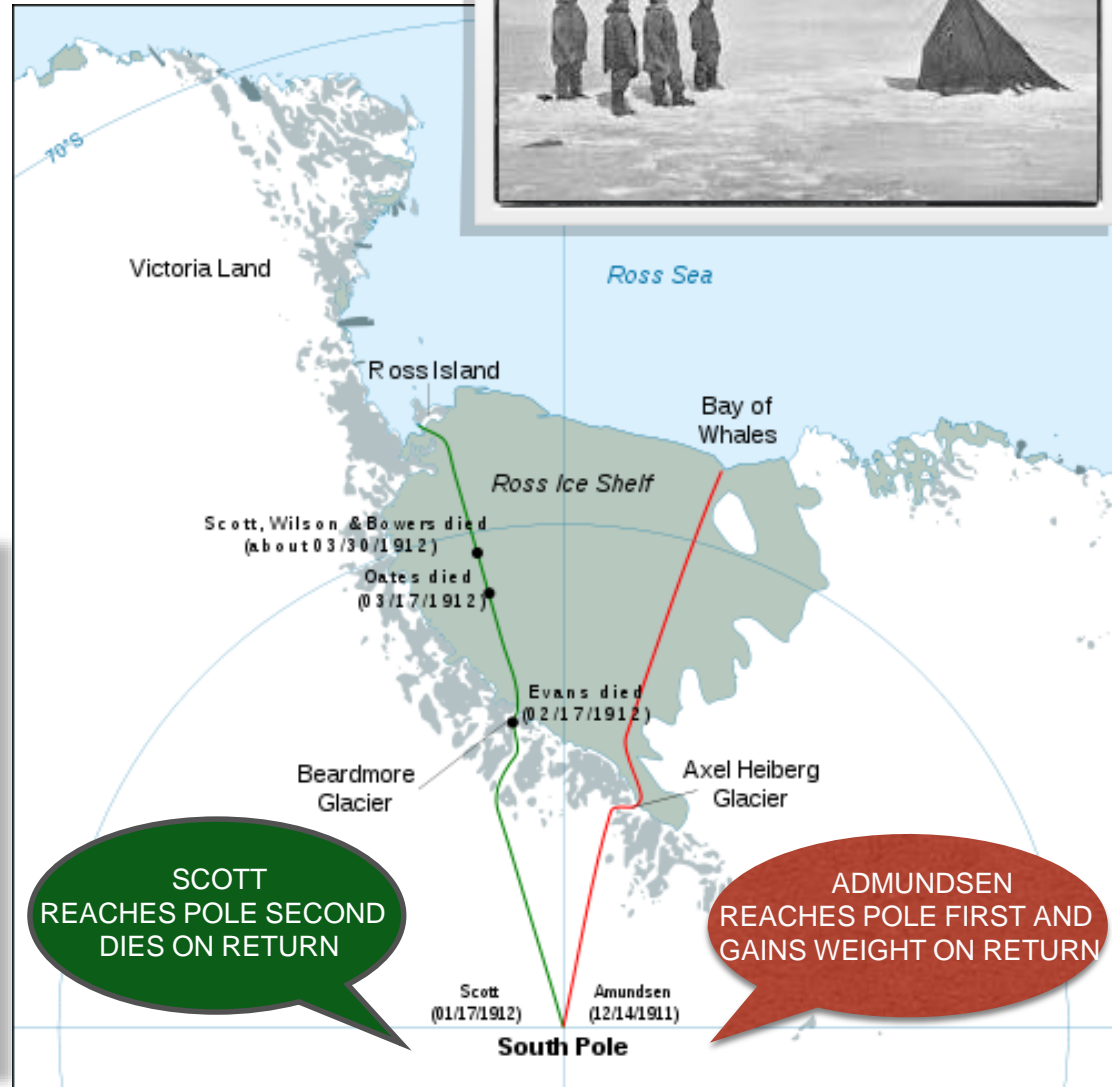
# Epilogue

Scott



Scott Polar Research Institute <http://www.spri.cam.ac.uk/>

Amundsen



# Let's Discuss

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- What did we learn about Information Systems?



1. Operates in a series of **well-defined phases** performed in sequence
2. Serves as a **framework for system/project development**
3. Each phase's **output becomes the input for the next phase**

# One Step Further

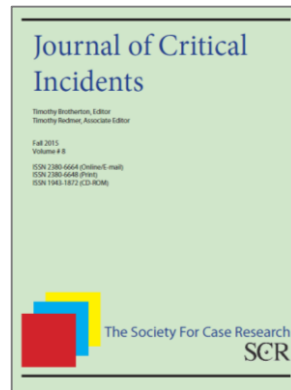
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- Have you ever thought of starting your own business?
- What should you know before you decided to invest?
- Create a knowledge acquisition plan for an entrepreneurial venture of your choice



# My Research on Polar Expeditions

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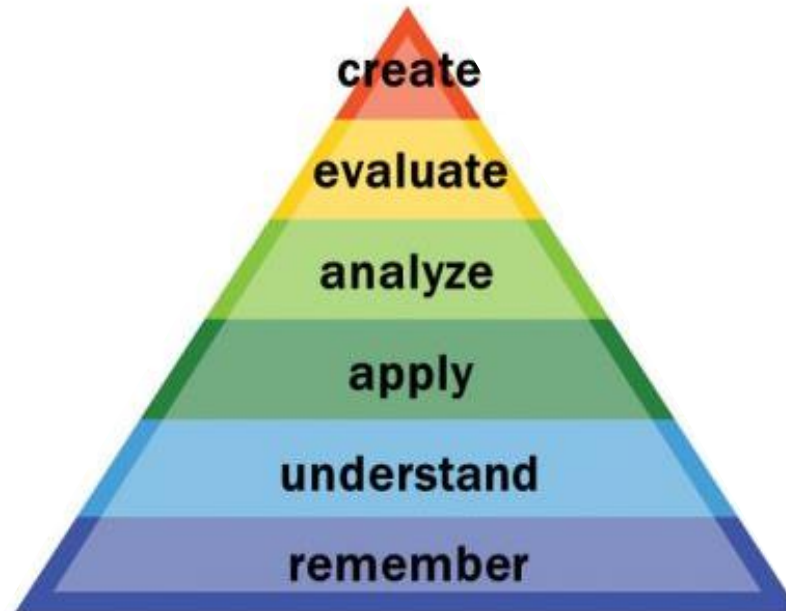


Schultz, P. L., Vitton, J. J., & Butz, N. T. (2015). The race to the South Pole: Lessons in problem solving, planning, and teamwork. *Journal of Critical Incidents*, 8, 120-123.

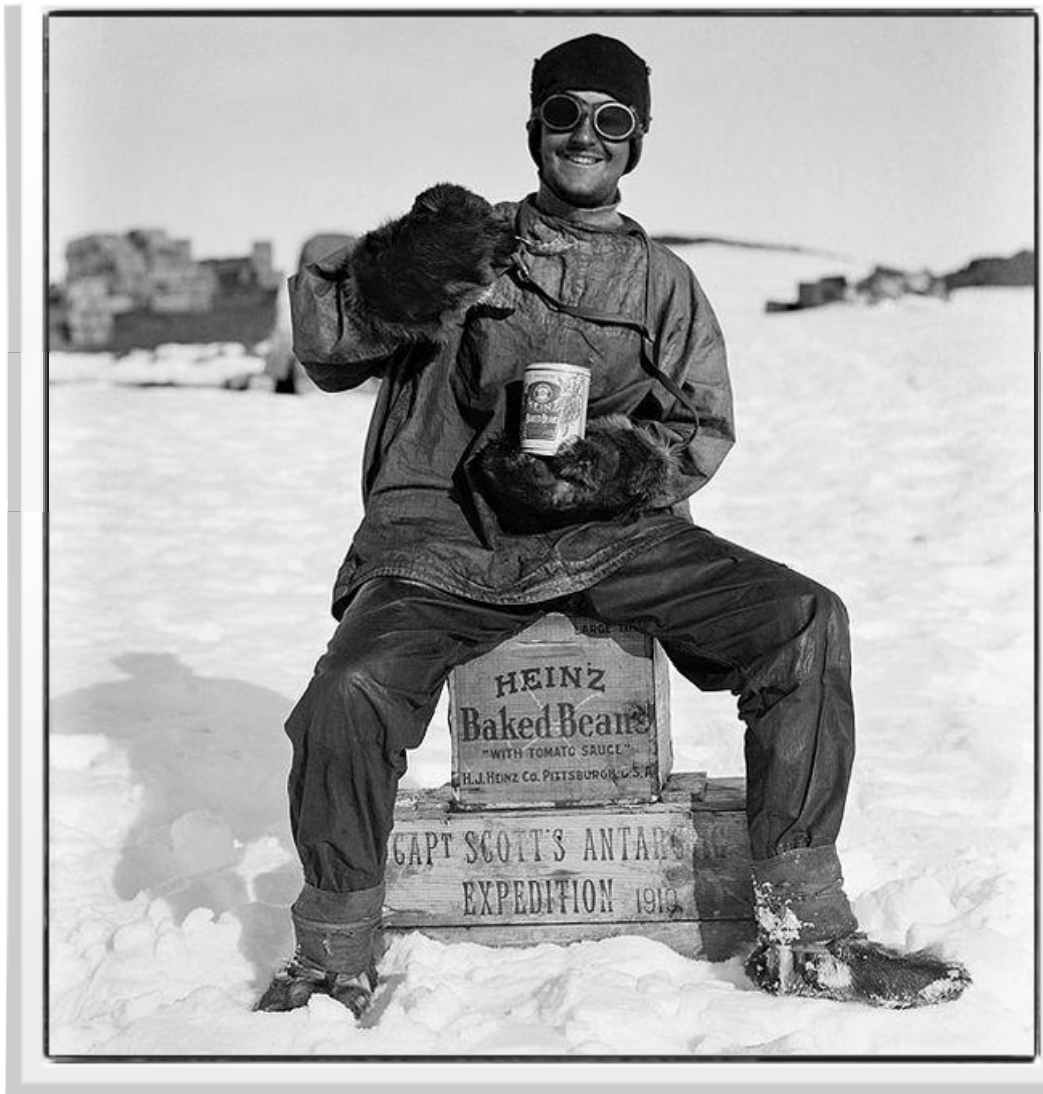
# Learning Objectives Revisited

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1. Understand how knowledge systems affect performance
2. Apply the systems development approach to a historic example
3. Create a knowledge acquisition plan for an entrepreneurial venture







Thank You