TRAUMA LEADERSHIP: WORKING TO **ENSURE THAT TRAUMA INFORMED** PRACTICES ARE INTEGRATED INTO THE DNA OF YOUR ORGANIZATION

HON. REV. EVERETT D. MITCHELL DANE COUNTY CIRCUIT COURT JUDGE SENIOR PASTOR, CHRIST THE SOLID ROCK CHURCH

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- 1. BUILDING A TRAUMA INFORMED CULTURE: SHIFTING THE MODEL
- 2. MOVING FROM MICRO-CUTS TO MICRO-ACTS OF BUILDING TRUST
- 3. RECLAIMING HOPE BY ADDRESSING SECONDARY TRAUMA.

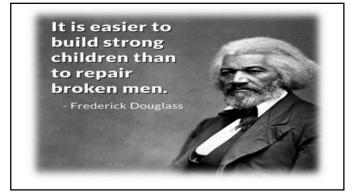
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- DANE COUNTY CIRCUIT COURT JUDGE ELECTED IN 2016
- SENIOR PASTOR OF CHRIST THE SOLID ROCK CHURCH SINCE 2011
- ADJUNCT PROFESSOR -LIW-MADISON LAW SCHOOL
- · PRESIDING JUDGE OVER DANE COUNTY JUVENILE DIVISION
- RUN HIGH RISK DRUG COURT PROGRAM FOR DANE COUNTY
- GRADUATE OF MOREHOUSE COLLEGE, PRINCETON THEOLOGICAL SEMINARY AND UNIVERSITY OF WISCONSIN-MADISON LAW SCHOOL
- SEXUAL ABUSE TRAUMA SURVIVOR -- BOTH AS A WITNESS TO MY SISTER'S ABUSE AND ENDURING MY OWN
- . LIVING WITH MENTAL WELLNESS OF POST TRAUMATIC STRESS DISORDER
- IN RECOVERY FOR 13 YEARS
- BELIEVES IN JUSTICE, LISTENING AND HEALING AS VALUES
- ACTIVIST, HUSBAND, FATHER AND FRIEND

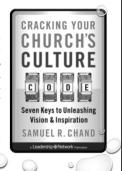






A FEW IDEAS ABOUT CULTURE: WHAT IS IT?

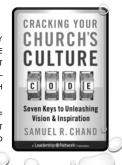
- CULTURE—NOT VISION OR STRATEGY—IS THE MOST POWERFUL FACTOR IN ANY ORGANIZATION. IT DETERMINES THE RECEPTIVITY OF STAFF AND VOLUNTEERS TO NEW IDEAS, UNLEASHES OR DAMPENS CREATIVITY, BUILDS OR ERODES ENTHUSIASM, AND CREATES A SENSE OF PRIDE OR DEEP DISCOURAGEMENT ABOUT WORKING OR BEING INVOLVED THERE.
- VISION AND STRATEGY USUALLY FOCUS ON PRODUCTS, SERVICES, AND OUTCOMES, BUT CULTURE IS ABOUT THE PEOPLE—THE MOST VALUABLE ASSET IN THE ORGANIZATION.

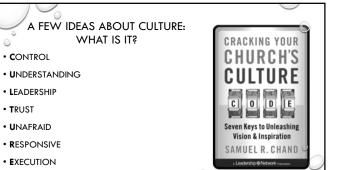


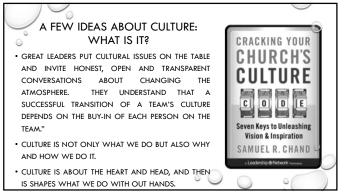
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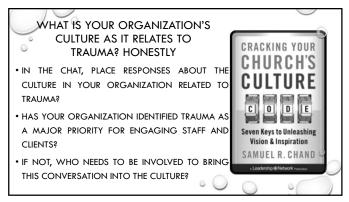
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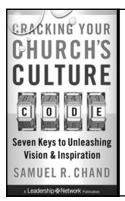
- "IF YOU REALLY WANT TO KNOW WHAT IS REALLY GOING ON IN MOST COMPANIES, YOU TALK TO THE GUY WHO SWEEPS THE FLOORS. SO I MAKE A POINT OF KNOWING WHAT MY FLOOR SWEEPERS KNOW—EVEN IF IT MEANS SWEEPING THE FLOORS WITH THEM."—CEO
- TALK TO PEOPLE FAR REMOVED FROM THE 'SEAT OF POWER'; ASK THEM HOW PEOPLE ARE VALUED, WHAT MOTIVATES THEM, AND WHAT IS CELEBRATED. AND LISTEN!







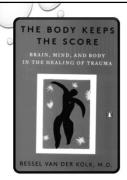




WHAT IS YOUR ORGANIZATION'S CULTURE AS IT RELATES TO TRAUMA? HONESTLY

- YOU CANNOT CHANGE AND INFORM YOUR COMMUNITY IF YOU DON'T KNOW THE TRAUMA HISTORY:
- 1. SYSTEMIC TRAUMA TOWARDS CULTURES
- 2. THE LEGACY OF TRAUMA: PERSONAL
- 3. HEALING STEPS TAKEN

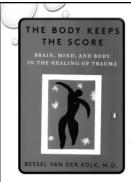
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TRAUMA AND HEALING GUIDE RESOURCE

"TRAUMATIC EXPERIENCES DO LEAVE TRACES, WHETHER ON A LARGE SCALE (ON OUR HISTORIES AND CULTURES) OR CLOSE TO HOME, ON OUR FAMILIES, WITH DARK SECRETS BEING IMPERCEPTIBLY PASSED DOWN THROUGH GENERATIONS. THEY ALSO LEAVE TRACES ON OUR MINDS AND EMOTIONS, ON OUR CAPACITY FOR JOY AND INTIMACY, AND EVEN ON OUR BIOLOGY AND IMMUNE SYSTEM."

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TRAUMA AND HEALING GUIDE RESOURCE

"IMPRINTS FROM THE PAST CAN BE TRANSFORMED BY HAVING PHYSICAL EXPERIENCES THAT DIRECTLY CONTRADICT THE HELPLESSNESS, RAGE, AND COLLAPSE THAT ARE PART OF TRAUMA, AND THEREBY REGAINING SELF-MASTERY."

DEFINING TRAUMA

- T—TROUBLING
- R—REMINDERS
- A—AND
- U—UNFORTUNATE
- M—MENTAL
- A—AFFLICTIONS
- RAMONA DIGGINS

- T—TERROR
- R—REIGNS
- A—AMIDST
- U—UNRELENTING
- M—MISERY AND
- A—ANGER

CECIE

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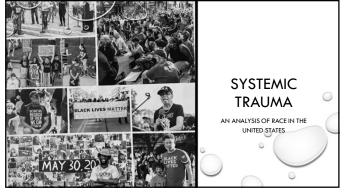
HISTORICAL TRAUMA

On September 15, 1963 in Birmingham, AL, at the 16th Street Baptist church, a bomb took the lives of four young girls and injured 22 others. The pastor planned to preach, "The Love that Forgives."

Cynthia Wesley (14) Carole Robertson (14) Addie Mae Collins (14) Denise McNair (11)



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BLACK LIVES MATTER: ORIGIN

IN 2013, THREE RADICAL BLACK ORGANIZERS

— ALICIA GARZA, PATRISSE CULLORS, AND

OPAL TOMETI — CREATED A BLACK-CENTERED

POLITICAL WILL AND MOVEMENT BUILDING

PROJECT CALLED #BLACKLIVESMATTER.

THE PROJECT WAS IN RESPONSE TO THE ACQUITTAL OF TRAYVON MARTIN'S MURDERER, GEORGE ZIMMERMAN.



BLACK LIVES MATTER: ORGANIZING PHILOSOPHY

BLACK LIBERATION MOVEMENTS IN THIS COUNTRY HAVE CREATED ROOM, SPACE, AND LEADERSHIP MOSTLY FOR BLACK HETEROSEXUAL, CISGENDER MEN — LEAVING WOMEN, QUEER AND TRANSGENDER PEOPLE, AND OTHERS EITHER OUT OF THE MOVEMENT OR IN THE BACKGROUND TO MOVE THE WORK FORWARD WITH LITTLE OR NO RECOGNITION. AS A NETWORK, WE HAVE ALWAYS RECOGNIZED THE NEED TO CENTER THE LEADERSHIP OF WOMEN AND QUEER AND TRANS PEOPLE. TO MAXIMIZE OUR MOVEMENT MUSCLE, AND TO BE INTENTIONAL ABOUT NOT REPUCATING HARMFUL PRACTICES THAT EXCLUDED SO MANY IN PAST MOVEMENTS FOR LIBERATION, WE MADE A COMMITMENT TO PLACING THOSE AT THE MARGINS CLOSER TO THE CENTER.

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NAMES OF THOSE INJURED OR MURDERED IN POLICE VIOLENCE

- JACOB BLAKE
- GEORGE FLOYD
- BREONNA TAYLOR
- TONY ROBINSON
- ATATIANA JEFFERSON
- AURA ROSSER
- STEPHON CLARK
- BOTHAM JEAN
 MICHAEL BROWN
- PHILANDO CASTILLE

- ALTON STERLING
- MICHELLE CUSSEAUX
- FREDDIE GRAY
- JANISHA FONVILLE
- ERIC GARNER
- AKAI GURLEY
- GABRIELLA NEVAREZ
- TAMIR RICE
- TANISHA ANDERSON



RACISM: A WORKING DEFINITION

RACE IS A CONSTRUCT THAT ASSIGNS A BELIEF OF INFERIORITY AND/OR SUPERIORITY BASED ON A PERSON'S SKIN COLOR.

RACISM IS THE INTENTIONAL USE OF LEGAL,
EDUCATIONAL, ECONOMICS AND SCIENCE, TO
BUILD A SYSTEM THAT CODIFIES AND JUSTIFIES THE
IDEA OF INFERIORITY AND SUPERIORITY
PARADIGMS

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RACE: THE POWER OF AN ILLUSION



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AFRICAN

AMERICANS

NOTES ON THE STATE OF VIRGINIA, BY THOMAS JEFFERSON (1785)

"I ADVANCE IT, THEREFORE, AS A SUSPICION ONLY THAT THE BLACKS, WHETHER ORIGINALLY A DISTINCT RACE, OR MADE DISTINCT BY TIME AND CIRCUMSTANCES, ARE INFERIOR TO THE WHITES IN THE ENDOWMENTS OF BOTH BODY AND MIND...THIS UNFORTUNATE DIFFERENCE OF COLOR, AND PERHAPS FACULTY, IS A POWERFUL OBSTACLE TO THE EMANCIPATION OF THESE PEOPLE."

JEFFERSON WAS THE FIRST TO CODIFY RACE IN TERMS OF THE BINARY OF INFERIOR AND SUPERIOR. THIS DEFINITION DEFINED THE RACIST IDENTITY OF AMERICA.

RAC	E:		
INDI	GEI	NO	US

PREJUDICE AGAINST NATIVE AMERICANS WAS AT ONCE RACIAL (THEY WERE "COPPERY," "BRONZE," OR OTHERWISE NON-WHITE), RELIGIOUS (THEY WERE HEATHENS WHO ACTIVELY RESISTED CHRISTIAN INDOCTRINATION), CULTURAL (THEY WERE 'SAVAGES' WHO REFUSED TO BE 'EDUCATED' INTO PROPER WESTERN CUSTOMS), AND ECONOMIC (THEY OCCUPIED VALUABLE LAND THAT COULD BE PUT TO "BETTER" USE BY AMERICANS.

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-THE MEXICANS DIFFER, IN EVERY PARTICULAR, FROM THE FOREIGNERS; IGNORANCE AND ITS CONCOMITANT, SUPERSTITION, TOGETHER WITH SUSPICION AND SUPERCILIOUSNESS, CONSTITUTE THE CHIEF INGREDIENTS, OF THE MEXICAN CHARACTER.

RACE: LATINO

MORE INDOMITABLE IGNORANCE DOES NOT PREVAIL, AMONG ANY PEOPLE WHO MAKE THE LEAST PRETENTIONS TO CIVILIZATION; IN TRUTH, THEY ARE SCARCELY A VISIBLE GRADE, IN THE SCALE OF INTELLIGENCE, ABOVE THE BARBAROUS TRIBES BY WHOM THEY ARE SURROUNDED."

THE EMIGRANTS' GUIDE TO OREGON AND CALIFORNIA BY LANSFORD HASTINGS $\,$

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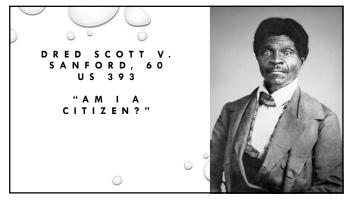


"THEIR MORAL STANDARD IS AS LOW AS THEIR STANDARD OF COMFORT, AND THOUGH HONEST IN THE PAYMENT OF DEBTS TO EACH OTHER, LYING, STEALING, AND FALSE SWEARING ARE WITH THE CHINAMEN VENIAL SINS—IF SINS AT ALL.

RACE: CHINESE

THEY PRACTICE ALL THE UNNAMEABLE VICES OF THE EAST AND ARE AS CRUEL AS THEY ARE COWARDLY. INFANTICIDE IS COMMON AMONG THEM; SO IS ABDUCTION AND ASSASSINATION."

THE CHINESE IN CALIFORNIA, BY HENRY GEORGE.



TANEY OPINION: THE **QUESTION**

"IN THE OPINION OF THE COURT, THE LEGISLATION AND HISTORIES OF THE TIMES, AND THE LANGUAGE USED IN THE DECLARATION OF INDEPENDENCE, SHOW REFRAMING THAT NEITHER THE CLASS OF PERSONS WHO HAD BEEN IMPORTED AS SLAVES NOR THEIR DESCENDANTS, WHETHER THEY HAD BECOME FREE OR NOT, WERE THEN ACKNOWLEDGED AS A PART OF THE PEOPLE, NOT INTENDED TO BE INCLUDED IN THE GENERAL WORDS USED IN THAT MEMORABLE INSTRUMENT."

60 US 406

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TANEY OPINION: THE

"THEY HAD FOR MORE THAN A CENTURY BEFORE BEEN REGARDED AS BEING OF AN INFERIOR ORDER, AND ALTOGETHER UNFIT TO ASSOCIATE WITH THE WHITE REFRAMING RACE EITHER IN SOCIAL OR POLITICAL RELATIONS, AND SO FAR INFERIOR THAT THEY HAD NO RIGHTS WHICH THE WHITE MAN WAS BOUND TO RESPECT, AND THAT QUESTION THE NEGRO MIGHT JUSTLY AND LAWFULLY BE REDUCED TO SLAVERY FOR HIS BENEFIT."

60 US 406



POP QUIZ TIME: RACE LITERACY

ANSWER

- 1. HUMANS HAVE APPROXIMATELY 30,000 GENES. ON AVERAGE, HOW MANY GENES SEPARATE ALL MEMBERS OF ONE RACE FROM
- ALL MEMBERS OF ANOTHER RACE.

 THERE ARE NO CHARACTERISTICS, NOT TRAIT, NOT EVEN ONE GENE THAT DISTINGUISHES ALL MEMBERS OF ONE SO CALLED RACE FROM ALL MEMBERS OF ANOTHER RACE.

- b. c. 23 d. 142
- e. 1008 f. WE DON'T KNOW

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POP QUIZ TIME: RACE LITERACY

2. MEMBERS OF A RACE CAN BE IDENTIFIED BY THEIR:

 ANSWER • E

a. BLOOD GROUP b. SKIN COLOR ANCESTRY d. GENES e. NONE OF THE ABOVE

THERE ARE NO TRAITS, NOT EVEN ONE GENE THAT IS PRESENT IN ALL MEMBERS OF ONE SO-CALLED RACE AND ABSENT IN ANOTHER. THE A,B, AND O BLOOD GROUPS CAN BE FOUND IN ALL THE WORLD'S PEOPLES. SKIN COLOR TENDS TO CORRELATE WITH THE EARTH'S GEOGRAPHIC LATITUDE NOT RACE.

f. ALL OF THE ABOVE

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POP QUIZ TIME: RACE LITERACY

3. THE RISE OF THE IDEA OF WHITE SUPREMACY • ANSWER WAS TIED MOST DIRECTLY TO:

a. INDIAN REMOVAL

• c

IT WAS FREEDOM, NOT SLAVERY, THAT GAVE

c. THE DECLARATION OF INDEPENDENCE d. THE US CONSTITUTION

RISE TO MODERN THEORIES OF RACE. UNTIL THE REVOLUTIONARY PERIOD, SLAVERY WAS AN UNQUESTIONED WAY OF LIFE. IT WAS ONLY WHEN AMERICAN DECLARED "ALL MEN ARE CREATED EQUAL," THAT SLAVERY WAS FIRST

e. ANCIENT GREECE

CHALLENGED AS IMMORAL.

POP QUIZ TIME: RACE LITERACY

ANSWER

4. WHICH WAS NOT INTRODUCED TO NATIVES BY WHITES?

a. AN INDIAN IDENTITY

b. DEMOCRACY

c. IDENTITY BY 'BLOOD QUANTUM'

d. HORSES

e. MEASLES

US REPRESENTATIVE DEMOCRACY DREW UPON THE TRADITIONS OF IROQUOIS CONFEDERACY. NATIVES DIDN'T THINK OF THEMSELVES AS INDIANS BUT AS MEMBERS OF SEPARATE TRIBES OR NATIONS, DIVIDED BY LANGUAGE, CUSTOMS AND RELIGIONS. BLOOD QUANTUM, I.E. THE DETERMINATION OF NATIVE ANCESTRY, WAS IMPOSED BY THE FEDERAL GOVERNMENT. THERE WERE NO HORSES IN THE NEW WORLD.

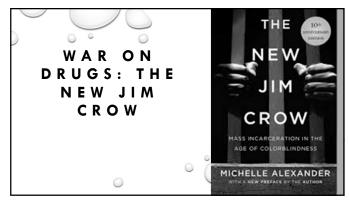
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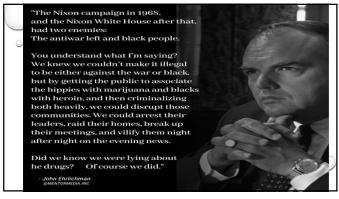
POP QUIZ TIME: RACE LITERACY

- 5. TODAY, THE NET WORTH OF THE AVERAGE ANSWER WHITE FAMILY IS HOW MUCH COMPARED TO THE AVERAGE BLACK FAMILY?
- a. THREE TIMES AS MUCH
- b. EIGHT TIMES AS MUCH
- c. HALF AS MUCH
- d. TWICE AS MUCH e. THE SAME
- PROBABLY NO ONE STATISTIC BETTER CAPTURES THE CUMULATIVE DISADVANTAGE OF PAST DISCRIMINATION THAN WEALTH. AS WEALTH GETS PASSED DOWN FROM GENERATION TO GENERATION, THE LEGACY OF PAST DISCRIMINATION ACCUMULATES, GIVING WHITES AND NONWHITES VASTLY

DIFFERENT LIFE CHANCES.

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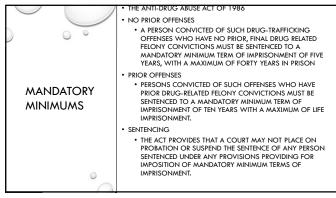




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- THE ANTI-DRUG ABUSE ACT OF 1986
- PENALTIES INVOLVING MANDATORY JAIL TERMS OF FIVE YEARS UP TO 40 YEARS WILL BE IMPOSED FOR DRUG-TRAFFICKING OFFENSES INVOLVING THE FOLLOWING QUANTITIES.
 - (II) 500 GRAMS OR MORE OF A MIXTURE OR SUBSTANCE OF.—COCA LEAVES, COCAINE, SALTS AND COMPOUND MIXTURE (COCAINE)
 - (III) 5 GRAMS OR MORE OF A MIXTURE OR SUBSTANCE DESCRIBED IN (II) WHICH CONTAINS A COCAINE BASE (CRACK)
- 500 GRAMS OF COCAINE V. 5 GRAMS OF CRACK
- THE REASON FOR THE QUANTITATIVE DISTINCTION...IS
 THAT THE ALKALOID FORMS OF COCAINE SUCH AS
 'CRACK' ARE FAR MORE POTENT AND ADDICTIVE AT
 MUCH LOWER DOSAGES THAN THE OTHER FORMS OF
 COCAINE (INCLUDING POWDER FORMS).



THE REALITIES OF TRAUMA AND ABUSE



EXPERIENCE EMOTIONAL NUMBNESS SHAME OF MY BODY TORN INNER MAP OF THE WORLD EMOTIONAL FLOODING

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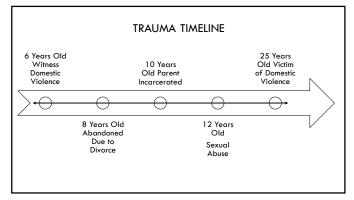
TRAUMA: PERSONAL CHARACTERISTICS	TIME PROTECTIVE PERSONALITY BODY RECORD OF THE EVENT(S)
	INNER CHILD
•	



TRAUMA: STUCK IN TIME

- TIME: WHENEVER THE EVENT HAPPENED ENDS UP BEING A MARKER FOR YOUR EMOTIONAL STATE.
 - IF THE TRAUMA HAPPENED WHEN YOU WERE YOUNG, THEN YOUR EMOTIONAL STATE IS TIED TO THE EVENT.
 - BEING STUCK IN TIME IS IMPORTANT TO REMEMBER FOR THE HEALING PROCESS. WE CAN OFTEN NORMALIZE EXPERIENCES SUCH THAT WE LOSE TRACK OF TIME.

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TRAUMA: PROTECTIVE PERSONALITIES



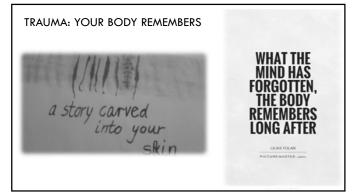
- WHENEVER YOU ARE HURT AND/OR VICTIMIZED AND THE PERSONS WHO SHOULD PROTECT YOU DO NOT, A PROTECTIVE PERSONALITY WILL BE CREATED TO PROTECT YOU AND HOLD YOUR PAIN.
- THIS PERSONALITY IS MEANT TO ENSURE THAT YOU ARE ABLE TO FUNCTION WITHOUT RECEIVING TOO MANY EMOTIONAL BLOWS THAT CAN CONTINUE TO HURT YOU.

TRAUMA: PROTECTIVE PERSONALITIES



- THERE ARE SOME PEOPLE, DUE TO THE VOLUME OF ABUSE IN THEIR LIVES, WILL CREATE SEVERAL PROTECTIVE PERSONALITIES THAT ARE CONSTANTLY TRYING TO DO ANY AND EVERYTHING TO PROTECT YOUR EMOTIONAL WELL-BEING, THE BEST WAY THEY KNOW HOW.
 - AS A RESULT, PEOPLE ARE OFTEN BATTLING MULTIPLE PERSONALITIES TRYING TO VIE FOR PROTECTIVE RESPONSIBILITY.

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TRAUMA: YOUR BODY REMEMBERS

- YOUR BODY WILL RETAIN THE ENERGY OF THE ABUSE AND LOCK IT AWAY IN YOUR BODY, EVEN IF YOU ARE NOT CONSCIOUSLY THINKING ABOUT IT.
- THIS IS THE PAIN THAT IS TRAPPED IN YOUR BODY LONG AFTER THE SCARS, SCRATCHES AND SWELLING HAVE WENT DOWN.
- TOUCH CAN BECOME A SERIOUS BARRIER TO INTIMACY BECAUSE YOUR BODY MAY NOT RESPOND WELL TO PEOPLE TOUCHING YOUR BODY.



TRAUMA: YOUR BODY REMEMBERS

- SINCE THE BODY IS CONSTANTLY LIVING IN THIS MEMORY STATE, YOUR VISION OF YOUR BODY CAN BECOME DISTORTED.
 - NEGATIVE SELF IMAGE
 - BODY NUMBING
 - BODY SENSATION
 - MUSCLE TENSIONS
 - CHRONIC PAIN
 - EXCESSIVE BODY IMAGING EATING OR EXERCISE



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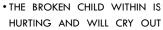


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TRAUMA: INNER CHILD

- THE PROTECTIVE PERSONALITIES HEALING ARE TRYING TO SHIELD THE INNER CHILD.
- THE INNER CHILD CAN OFTEN HOLD ALL THE PAIN THAT HAS HAPPENED AS A RESULT OF THE TRAUMA.





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TRAUMA LEADERSHIP: WHAT IS THE TRAUMA CULTURE OF YOUR ORGANIZATION?

•TRAUMA LEADERSHIP INVOLVES INTEGRATING KNOWLEDGE OF TRAUMA INTO YOUR EVERYDAY PRACTICES, RESPONSES AND POLICIES BOTH TOWARDS CLIENT'S AS WELL AS EMPLOYEES.

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TRAUMA LEADERSHIP: WHAT IS THE TRAUMA CULTURE OF YOUR ORGANIZATION?

•SHIFTS THE FOCUS AWAY FROM WHAT IS WRONG WITH YOU TO A MORE SPECIFIC QUESTIONS OF "WHAT HAPPENED TO YOU?"

TRAUMA LEADERSHIP: WHAT IS THE TRAUMA CULTURE OF YOUR ORGANIZATION?

•IN RESPONSE TO WHAT HAPPENED TO YOU, THE CULTURE OF THE ORGANIZATION SEEKS TO EMPOWER THE STAFF TO BE INTENTIONAL ABOUT THEIR RESPONSES TO IDENTIFIED TRAUMA.

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THE JOURNEY BEGINS: WHAT HAPPENED TO YOU?



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PRINCIPLES OF HOPE: MICRO-ACTS V. MICRO-CUTS

- SYSTEMS ARE NOT CONSTRUCTED OF ROBOTS, BUT OF EVERYDAY PEOPLE WHO END UP DECIDING THE LEVERAGE POINTS WITHIN ANY GIVEN SYSTEM.
- MICRO-CUTS INVOLVE THE EVERYDAY WAYS IN WHICH WE ENGAGE INDIVIDUALS: COMMUNICATION STYLES, OUR FACIAL EXPRESSIONS, AND BODY LANGUAGE ALL COMBINE TO COMMUNICATE HOW WE THINK.

PRINCIPLES OF HOPE: MICRO-ACTS V. MICRO-CUTS

- •WE CAN DO MORE HARM THROUGH MICRO-CUTS OF TRAUMA.
- ${f \cdot}$ WE CAN HEAL WITH MICRO-ACTS OF KINDNESS ROOTED IN HOPE.

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